

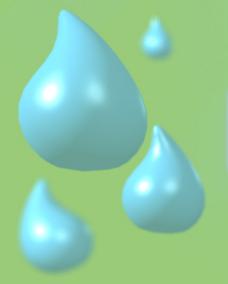
Climate Adaptation in Relation to Storm Water in the Capital Region of Denmark

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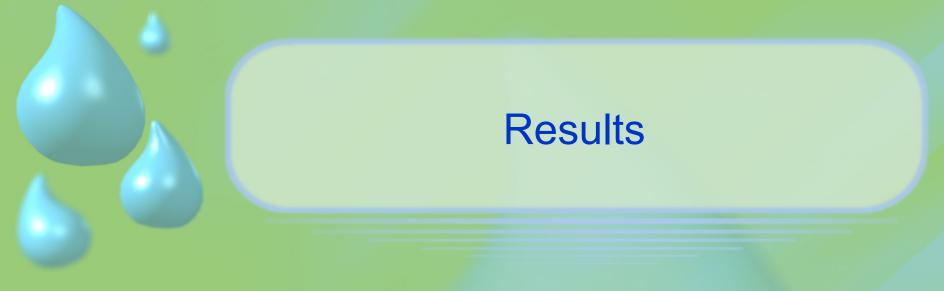
The KLIKOVAND Project

- 2008 2011: Pre-project maturing phase.
- 2012 2014: Project implementation phase.

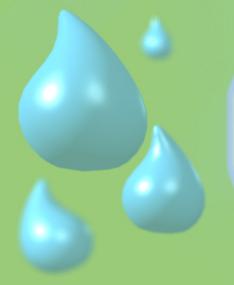


- The Legal and Regulatory Track
- **The Communication Track**
- The Decision Support Track
- The Competence Development

 Track



- Heavy on technical results.
- Successful knowledge transfer within and between the 22 participating municipalities and the 12 public utility companies.
- Legitimate joint voice in relation to national authorities.
- Weak on participation and anchoring.



Lessons Learned The Partnership Process

- The need for a comprehensive preproject and maturing phase.
- Professional anchoring of the project.
- Executive anchoring of the project.
- Reality bites. 10 % of the participants conducts 80 % of the work.
- Public servants are not used to work in loosely coupled networks.

Lessons Learned The Project Management Capacity

- The need for a Dream Team.
- The need for capacity for persistency, resilience and agility.
- The need for diplomacy and social intelligence.
- The needed management capacity change during project implementation.
- A new type of project managers are needed.

